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Human capital attraction: return of the diaspora and relocation support programs for internally displaced people

A key element for Ukraine's sustainable post-war recovery and its integration into the European community is the development and implementation of a state reintegration strategy – a process of returning people to productive activity after a period of possible inactivity in the labour market. This strategy should include measures to attract highly qualified professionals as well as effective support for internally displaced people (IDPs) via their stability in new living conditions, economic, social, psychological integration, and providing related services. The creating of new jobs, ensuring affordable housing, and developing social infrastructure in safe regions are the basis, at the same time the main focus should be on the effectiveness of reintegration programs and monitoring.

The situation with migration and displacement in Ukraine remains quite dynamic (Table 1):

External migration and return of diaspora representatives, 2022–2025

Indicator	Value	Source/Comment
Total number of war-related	About 6 million people in Europe	UNHCR, IOM (as of 2024–2025),
migrants (those who left after		ESA. Majority are women and
24.02.2022), including with the		children.
temporary protection status		
Estimated number of people who	About 4.5–5.5 million people	IOM DTM. Includes multiple
returned to Ukraine (after		border crossings and does not
displacement)		always indicate permanent return.
Frequency of returns	Around 100,000 people every six	IOM studies. Mostly return from
	months	the EU (Poland, Germany).
Main reason for return (70% of	Desire to be home and reunite with	Joint CES and AUK study.
respondents)	family	Employment is secondary.
Intention to leave again	Nearly one in four (24%) of those	CES and AUK research. Reasons:
	who returned in the past year are	economic hardship and
	considering leaving again	reintegration difficulties.

Based on sources: [1; 2; 3; 4; 5; 6].

Among the main reasons of return are social and family factors rather, not only the economic ones. Return migration is accompanied by challenges returnees meet in the labor market, particularly low flexibility of employment conditions, which increases the risk of re-migration. To prevent this, support programs should include the recognition of foreign qualifications and retraining opportunities offering. And, as it was mentioned, to ensure sustainable return and prevent repeated emigration, attention should be focused on solving issues on employment and housing to help families stay.

Among returnees, there are increasing newcomers of golden age persons and persons with disabilities, while the families with children are decreasing. These trends indicate a future reduction in labour potential and create additional pressure in social sphere. Hence, new solutions are needed to motivate reintegrated persons to remain in return/relocation regions.

A significant number of internally displaced persons remain in uncertainty since the beginning of rf's armed aggression against Ukraine, which indicates the long-term nature of their displacement. This requires continued investment in long-term integration initiatives.

Economic activity: employment levels among IDPs exceed those of returnees from abroad. The effectiveness of the business relocation program confirms this. Such results demonstrate that IDPs represent a significant economic resource that requires further support in creating new jobs.

Regional imbalance: the concentration of IDPs in eastern and central regions increases pressure on local social infrastructure and fosters dynamics on labour markets. This also requires additional investments in the development and expansion of regional capacities (Table 2).

Despite available solutions designed in 2014-2025, security concerns the main obstacle to large returns of both diaspora representatives and internally displaced persons to their permanent places of residence through relocation assistance programs.

Table 1

Internal displacement and relocation

Indicator	Value	Source/Comment
Total number of registered IDPs	About 3.7–4.7 million people	Ministry of Social Policy of
		Ukraine, IOM DTM (2024–2025).
Distribution of IDPs (arrival	Dnipropetrovsk, Kharkiv, Kyiv	Highest concentration in eastern
regions)	(city and region)	and central regions, as well as in
		the capital.
Employment among IDPs	About 72% are employed (as of	IOM study. Higher rate than among
	April 2025)	returnees from abroad (61%).
Business relocation (under state	About 8,000 enterprises relocated	Ministry of Economy,
program)	(in the first 8 months of 2025)	Environment and Agriculture;
		Opendatabot. Around 80% have
		restarted business.
Employment stimulation for IDPs	Over 57,000 people employed	Number employed under the
	through compensation mechanisms	employer compensation program
	for entrepreneurs (as of 2025)	since it was launched. The total
		actual number of employed IDPs is
		higher.

Based on sources: [1; 2; 3; 4; 5; 6].

The implementation of an effective human capital attraction strategy requires comprehensive harmonisation of policies in key areas: housing (crediting, rental mechanisms), employment (compensation programs, grant funding), education (retraining programs, official recognition of qualifications), and social protection. It also requires the development of relevant national and regional programs based on international experience, namely presented in the MILEstone project, and best practices.

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